

"Achieving Restoration Through Specialized Treatment"









### Mission Statement

The Harris County Juvenile Probation Department is committed to the protection of the public utilizing intervention strategies that are community-based, family-oriented, and least restrictive while emphasizing responsibility and accountability of both parent and child.

### Core Values

We value the belief that everyone is to be treated with dignity and respect.

We value the belief that each person has innate worth, dignity, and the capacity for positive change.

We value services that are ethical, effective, and culturally competent.

We value and promote a positive image of the department, employees, and our role within the community.

We value an environment that promotes positive initiative, productivity, teamwork, and professional growth.

We value an atmosphere which stresses tolerance and is free of discrimination.

We value developing collaborative efforts with judicial, legislative, and community partners.





Artwork created in Children's Prison Arts Project workshops, see story on page 18.

### Restoration Through Specialized Treatment

The Harris County Juvenile Probation Department (HCJPD) recognized the importance of specialized supervision over twenty years ago. And while the primary emphasis for many years was on post court programs, the last decade has also included a shift to focusing on pre-court treatment initiatives and intervention strategies. As a whole, the department continues to enhance its programs and services with each youth's specific needs in mind.

The Serious Offender Supervision (SOS) Program began in 1992 as a pilot program to divert high risk offenders from the then Texas Youth Commission. Youth considered being in need of intensive supervision and services were assigned to the unit and returned to court after 3 months of participation for a final disposition of the case. By 1996, the SOS Unit had evolved into the Intensive Supervision Probation Unit (ISP). Soon after the creation of the ISP unit, the Residential Aftercare Unit was formed to provide intensive supervision and re-entry strategies for youth released from county operated residential facilities. The early part of this century saw the formation of the Mental Health Special Needs Unit, the Gang unit, the Sex Offender Unit, and the Female Intervention Program (FIP). Probation officers who work in these units receive specialized training and work closely with community partners to give youth and families complete wraparound services that are specific to their needs.

In 2009, the first of four specialized courts was formed; the Mental Health Court. Judge John F. Phillips of the 314th District Court, created the Mental Health Court in an effort to address the serious mental health issues suffered by youth. Judge Phillips and Associate Judge/Referee Kelly Graul currently oversee the Mental Health Court. In 2010, Judge Michael Schneider of the 315th District Court saw the need to help address the issue of drug dependency among juvenile offenders, and created the Drug Court. In 2011, the Gang Court was established by Judge Glenn Devlin, 313th District Court Judge, and Associate Judge Stephen Newhouse. The juvenile gang court is only the second of its kind in the country helping identified gang members renounce their dangerous lifestyle and adopt healthier habits. 2011 also saw the inception of the GIRLS Court formed by Judge Michael Schneider, District Judge, and Associate Judge Angela Ellis of the 315th District Court to address the specific needs of girls who have been involved in, or at risk of becoming involved in prostitution and or human trafficking.

Each specialized court uses a less formal court hearing process in which a team approach is used to determine the juvenile's individual needs and creates a detailed case plan. The teams consist of the judge, prosecutor, defense attorney, probation officer, mental health clinician, education specialist, parent partner/advocate, the juvenile and their parent/guardian all working collaboratively to meet goals set by the juvenile. Participation in the specialized courts is voluntary and parents' participation is a must.

Specialized caseloads and specialized courts are able to address individual needs of youth involved in the juvenile justice system. The wraparound approach utilizing community stakeholders increases the chance for the youth to be successful.

### To the Citizens of Harris County



Harris County is the largest county in the state of Texas and the third largest county in the country. The Harris County Juvenile Probation Department is a model agency that is mindful of public safety and the importance of long lasting rehabilitation for youth. In fact, the department is an example not just within Texas, but across the nation.

The department began its focus on specialized supervision almost twenty years ago. In the last decade, attention has also been placed on front-end specialized treatment. These efforts have proven effective as we continue to experience an overall decrease in juvenile referrals. A significant part of the early intervention and prevention efforts are the four specialized courts: the Mental Health Court, Drug Court, GIRLS Court, and the Gang Court. The practice of addressing underlying mental health, drug and social issues have proven effective at re-directing the lives of youth and their families. The individual attention given by probation officers, therapists, community partners and the juvenile district court judges to each case demonstrates a high level of commitment to making families healthy and whole.

Providing individualized treatment to youth offenders has proven cost-effective for Harris County and its residents. Utilizing wraparound programs and evidence-based practices is beneficial at all levels. As we move forward as a county, I am sure the Harris County Juvenile Probation Department will continue to update its rehabilitation strategies, with the ultimate goal of decreasing the number of juvenile offenders and increasing the number of productive, law-abiding citizens.

# **Ed Emmett** *Harris County Judge*

### Letter from the Chief



We have now officially started our second 100 years at the Harris County Juvenile Probation Department. 2013 was a continuation and expansion of numerous programs focusing on helping one child at a time.

I am excited to specifically highlight the four Juvenile Justice Specialty Courts in Harris County because they

are a great example of community collaboration and the System of Care at its finest. We have the Mental Health Court, the Drug Court, the GIRLS Court and the Gang Court all established to provide wraparound services to youth involved in the juvenile justice system in need of these specific interventions. The Juvenile District Court judges all have special dockets in which they come off the bench and sit at a table alongside the juvenile and family as well as various stakeholders including defense attorneys, prosecuting attorneys, therapists, juvenile probation officers, parent partners, education specialists, and several community and faith based organizations. The holistic approach of the Specialty Courts has been very successful in meeting the individual needs of the youth while working towards keeping them in the community resultant in financial savings to the county.

The Juvenile Probation Department continues to strive to provide the best services possible to help juvenile justice involved youth become successful. Sometimes, that requires us to look at ourselves and the ways we work with youth, families, and the community. In 2013, HCJPD began the process of training all staff in motivational interviewing, an evidenced based training that will enhance our abilities to motivate youth and their families to be successful.

I am very proud of HCJPD staff and their dedication and commitment to be the best. I rely on staff to bring new ideas to the table and they have not disappointed me.

2013 was a good year in Harris County juvenile justice and I look forward to new innovative approaches and community participation to help divert and deter youth from further involvement in the juvenile justice system.

**Tom Brooks** *Executive Director* 

### Harris County Commissioners Court

The Harris County Commissioners Court is a five-member elected body responsible for the general administration of county business. As a county agency, the Juvenile Probation Department receives most of its annual budget from the Commissioners Court. In FY 2013, \$64,122,334.06 was allocated for staff salaries, direct client services, county facilities and general operating expenses.

The Commissioners Court also determines county personnel regulations and sets operational guidelines followed by the department. Commissioners Court support enables the Juvenile Probation Department to provide services to thousands of troubled youth and their families in the community each year.



**Ed Emmett**Harris County Judge



El Franco Lee Commissioner Precinct One



Jack Morman Commissioner Precinct Two



Steve Radack Commissioner Precinct Three



R. Jack Cagle Commissioner Precinct Four

### Harris County Juvenile Board

The Harris County Juvenile Board is the governing body of the Juvenile Probation Department. It also serves as the school board for the Juvenile Probation Excel Academy Charter School. As mandated by state statute, the Juvenile Board monitors all of the department's

programs, institutional services and residential placement facilities. The board also sets administrative policies and approves the department's annual budget prior to submission to Commissioners Court.



**Judge Ed Emmett** *Harris County, Chairperson* 



Judge Glenn Devlin 313th District Court



Judge John F. Phillips 314th District Court



Judge Michael Schneider 315th District Court, Vice Chairman, Secretary



**Judge Bill Burke** 189th Civil District Court



Judge Lisa Millard 310th District Court



Judge Don Coffey
Harris County Justice of the
Peace Court (Precinct 3, Place 2)



Judge Marc Brown (through October 2013) 180th Criminal District Court



Judge Denise Bradley (since November 2013) 262nd Criminal District Court

### Associate Judges



**Stephen Newhouse** 313th District Court



Aneeta Jamal 314th District Court



Angela Ellis 315th District Court



Kelly Graul Detention Referee

### **Organizational Chart**

### **JUVENILE BOARD**



**Tom Brooks** Executive Director, Chief Juvenile Probation Officer



**Henry Gonzales** Assistant Executive Director

Susan Orendac Assistant Deputy Director of Training, Accreditation, and Quality Assurance

### **BUDGET AND** SUPPORT SERVICES

Juana Moreno Asst. Deputy Director

**Ross Kimble** Asst. Deputy Director

**Budget** Purchasing Support Services Monetary Restitution Supervision Fees

#### INTAKE/COURT SERVICES

**Kendall Mayfield** Agency Legal Liaison Grants and Alternative Funding, Victims' Rights, **Public Information** 



Tim Broussard Deputy Director

Terri McGee Asst. Deputy Director

Intake Screening

Pre-Adjudication Team

Youth Services Center

313th, 314th, 315th Courts

Inter-county Transfer of Supervision

Placement Unit

**Gang Court** 

Tracker Program

Deferred Prosecution Program

#### **FIELD SERVICES**



Marilyn **Broussard Webb** Deputy Director

Luann McCoy Asst. Deputy Director

Community Unit **Probation Services** (CUPS)

CUPS 1 - Southeast

CUPS 2 - Northeast

CUPS 3 - Pasadena

CUPS 4 - Northwest

CUPS 5 - Southwest

CUPS 6 - Countywide Intensive Supervision Female Intervention Program (FIP)

CUPS 7 - Countywide Residential Aftercare Unit (RAP)

Gang Unit

CUPS 8 - West

CUPS 9 - Countywide Special Needs Diversionary Program (SNDP), Community-Based Stabilization Unit (CBSU)

Intellectual Developmental Disability Program (IDD)

Sex Offender Unit

Service Learning and Community Service Restitution

#### **HEALTH SERVICES**



Diana Quintana, PhD Deputy Director

Olivia McGill, PhD Asst. Deputy Director

Medical Services Forensic Unit

Multi-systemic Therapy Program

**Psychiatric** Stabilization Unit

TRIAD Liaison

Residential Assessment Unit

Psychological & Social Services

**HCPC** 

Parenting with Love and Limits

Mental Health Court

**Drug Court** 

**GIRLS Court** 

**CUPS Unit** Counseling



**EDUCATION** 

**SERVICES** 

Julie Pruitt Deputy Director

Barbara Redeker, Ed.D. Asst. Deputy Director

Juvenile Justice Alternative Education Program

**Charter Schools** 

Vocational Education Program

**Education Transition** Center

#### RESIDENTIAL **SERVICES**



Melissa **Dehoyos-Watson** Deputy Director

**Keith Branch** Asst. Deputy Director

Juvenile Justice **Detention Center** 

**Burnett-Bayland** Rehabilitation Center

Harris County Leadership Academy

> Harris County Youth Village

#### **ADMINISTRATIVE SERVICES**



Matthew Shelton, PhD Deputy Director

**Izer Billings** Asst. Deputy Director

Bianca Malveaux Asst. Deputy Director

Personnel

Payroll Information Systems

Research

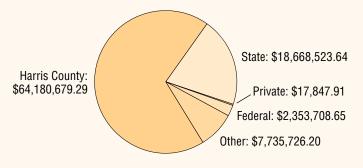
Data Control Systems

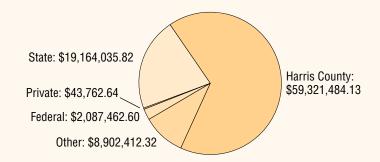
### 2013 Expenditures

2013 FUNDING SOURCE	NAME OF GRANT	<b>CY 2013 EXPENDITURES</b>
HARRIS COUNTY		
	Harris County General Fund	\$ 64,122,334.06
	Juvenile Supervision Fees	\$ 28,400.23
	Family Protection Fees	\$ 29,945.00
		\$ 64,180,679.29
STATE		
	TJJD - State Financial Assistance	\$ 13,186,094.99
	TJJD - Leadership Academy	\$ 1,070,256.73
	TJJD - Commitment Reduction Program	\$ 3,926,289.83
	TJJD - Special Needs Diversionary (TCOOMMI)	\$ 261,066.18
	TJJD - Mental Health Services	\$ 134,338.26
	TJJD - Family Preservation	\$ 56,010.42
	Juvenile Probation Equipment Fund	\$ 34,467.23
		\$ 18,668,523.64
PRIVATE		
	Innovation in Juvenile Justice	\$ 3,212.27
	Hogg Foundation for Mental Health	\$ 14,635.64
		\$ 17,847.91
FEDERAL		
	Title IV-E	\$ 2,199,053.30
	HAUL Workforce Development	\$ 7,771.56
	Personal Responsibility Education Program	\$ 8,323.07
	Project Safe Neighborhoods	\$ 10,084.40
	Juvenile Accountability Incentive Block Grant	\$ 128,476.32
		\$ 2,353,708.65
FEDERAL/STATE/OTHER		
FEDERAL/STATE/OTHER	JJAEP Programs and Charter School	\$ 7,735,726.20
FEDERAL/STATE/OTHER		\$ 7,735,726.20
FEDERAL/STATE/OTHER	JJAEP Programs and Charter School  TOTAL 2013 EXPENDITURES	

### **COMPARISON: 2013 - 2012 EXPENDITURES**

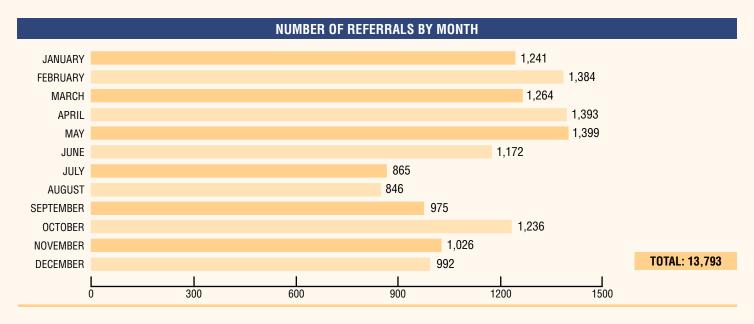
### 2013 - TOTAL 2013 EXPENDITURES: \$92,956,485.69





2012 - TOTAL 2012 EXPENDITURES: \$89,882,377.82

### Referral Data 2013



REFERRAL	REFERRALS FOR FEMALES BY ETHNICITY AND AGE								
AGE	AFRICAN American	LATINO	CAUCASIAN	OTHER	TOTAL				
10	4	3	2	0	9				
11	8	18	5	0	31				
12	56	59	23	3	141				
13	121	113	61	1	296				
14	210	201	99	2	512				
15	341	274	193	11	819				
16+	521	406	304	7	1,238				
FEMALES SUB-TOTAL	1,261	1,074	687	24	3,046				

REFERRALS FOR MALES BY ETHNICITY AND AGE									
AGE	AFRICAN American	LATINO	CAUCASIAN	OTHER	TOTAL				
10	10	5	8	0	23				
11	55	39	21	0	115				
12	154	133	69	4	360				
13	382	323	191	13	909				
14	758	588	301	10	1,657				
15	1,185	1,059	435	11	2,690				
16+	2,125	2,035	793	40	4,993				
MALES SUB-TOTAL	4,669	4,182	1,818	78	10,747				
GRAND TOTAL	5,930	5,256	2,505	102	13,793				

REFERRING AGENCY							
AGENCY	TOTAL						
BAYTOWN POLICE DEPARTMENT	264						
CONSTABLE'S OFFICE	698						
HARRIS COUNTY SHERIFF	1,190						
HOUSTON POLICE DEPARTMENT	3,176						
JUVENILE PROBATION OFFICER*	3,811						
OTHER	1,408						
PASADENA POLICE	329						
SCH00LS	2,917						
TOTAL	13,793						

<sup>\*</sup> Referrals representing Juvenile Probation Officer include administrative actions, early termination of probation, and request of change in custody. Referrals are not limited to violations of probation and/or detention.

OFFENSE SEVERITY								
FELONIES	2,019							
MISD. A/B	5,484							
MISD. C/LESS	2,072							
CHINS	321							
ADMIN. ACTIONS**	3,897							
TOTAL	13,793							

<sup>\*\*</sup> Administrative Actions may include events such as: motion to modify, hold as material witness, request for change in custody, motion for release and transfer. Actions or events not limited to these categories.

### Referral Data 2013

REFER	RALS BY S	CHOOL DI	STRICT		
SCHOOL DISTRICT	AFRICAN American	LATINO	CAUCASIAN	OTHER	TOTAL
ALDINE	537	459	112	6	1,114
ALIEF	484	244	66	13	807
BRAZOS SCHOOL	16	5	0	0	21
CHANNELVIEW	25	60	19	0	104
CLEAR CREEK	11	31	77	0	119
CONROE	22	9	9	0	40
CROSBY	8	8	19	0	35
CYPRESS	337	321	236	24	918
DEER PARK	5	69	58	0	132
FORT BEND	74	13	15	0	102
GALENA PARK	126	157	52	1	336
GOOSE CREEK	93	106	61	0	260
HOUSTON	1,880	1,322	366	16	3584
HOUSTON CAN ACADEMY	86	58	9	0	153
HUFFMAN	3	2	12	0	17
HUMBLE	98	36	107	2	243
JOHN WOOD CHARTER	107	51	33	0	191
KATY	95	131	105	1	332
KLEIN	159	89	145	3	396
LA PORTE	15	30	33	0	78
NORTH FOREST	155	27	6	0	188
PASADENA	109	475	129	5	718
RAVEN SCHOOL	13	20	3	0	36
RICHARD MILBURN ACADEMY	17	6	0	0	23
SHELDON	63	50	24	0	137
SOUTHWEST SCHOOL	5	14	12	0	31
SPRING	386	94	60	3	543
SPRING BRANCH	60	240	92	2	394
TOMBALL	5	6	43	0	54
WALLER	15	6	12	0	33
CHARTER SCHOOLS	42	33	8	0	83
GED PROGRAM	54	129	28	0	211
PRIVATE/PAROCHIAL	64	59	63	3	189
OUT OF COUNTY	168	98	130	7	403
COLLEGE/UNIVERSITY	12	27	9	0	48
HOME SCHOOL	87	154	92	0	333
H C EDUCATION DEPT	14	21	4	0	39
JJAEP	8	31	5	0	44
JUVENILE BOARD CHARTER SCHOO	L 11	5	1	0	17
NOT AVAILABLE					1,287
TOTAL	5,469	4,696	2,255	86	13,793

# Teen and Police Service (TAPS) Academy

The Teen and Police Service (TAPS)
Academy is a theory based program with
a research focus that has a goal to change
the way teens think about police, as well as
how police think about at-risk teens. TAPS
allows for greater understanding and the
opportunity for both groups to act upon their
new understandings; thereby reducing the
social distance between the two groups.



Teen and Police Service(TAPS) Academy Graduation at BBRC-HPD Officers come into the Burnett-Bayland Rehabilitation Center and Harris County Youth Village to mentor youth for 10 weeks in an effort to "reduce social distance."

In the fall of 2013, TAPS Academy was implemented at the Burnett-Bayland Rehabilitation Center and the Harris County Youth Village with approximately 40 youth. The youth received 10 weeks of instruction in various topics from Houston Police Officers. Each officer mentored 5 youth, allowing valuable time for youth and officers to interact. Youth also had the opportunity to interact with police officers from HPD's Special Units; including Mounted Patrol, SWAT and K-9. Graduations were held at each facility in November with HCJPD, HPD, University of Houston-Clearlake officials, as well as parents in attendance. The partnership was so successful that TAPS Academy will resume in the spring of 2014 at each facility.



HCJPD Officials, Houston Police Department (HPD) Officers, and Dr. Everett Penn of the University of Houston-Clearlake, pose for a group picture before the TAPS/HPD Special Units Day at BBRC

# The Female Intervention Program (FIP)

The Female Intervention Program (FIP) was created in January of 2001 with the goal of addressing issues and aspects of a female's life in order to make her more capable of accepting responsibility for her actions and equip her with the knowledge to become a more productive citizen in today's society, while strengthening the family structure.

Initially, the FIP program received no funding and depended on volunteers to conduct workshops. Today, while FIP has several vendors that provide counseling, the biggest resource remains the volunteer partners who work with the girls throughout the year.

In 2012, the Female Intervention Program partnered with the Koinonia Women's Sorority and hosted a spectacular juvenile conference in Harris County. Over 150 girls, 50 volunteers, and 40 employees attended the conference. It was a huge success!

The FIP consists of weekly girls groups that focus on group counseling, human trafficking, drug and alcohol screening/counseling, equine therapy, proper etiquette, yoga, anger management, educational field trips, and Real Care Baby workshop; just to name a few.



FIP Staff from left to right: Gena Smith, Angela Gabriel and Yolanda Brown

### Offense Data 2013

OFFENSE PER REF	ERRAL 2	010 - 2013	3	
OFFENSE	2010	2011	2012	2013
HOMICIDE	18	10	8	9
ARSON	52	43	47	31
ASSAULT				
FELONY	352	302	295	304
MA/MB	1,060	1,012	889	931
SEXUAL ASSAULT	142	142	128	113
ROBBERY	325	282	263	357
BURGLARY	552	543	514	450
THEFT				
FELONY	83	100	110	117
MA/MB	2,070	1,716	1,557	1,314
AUTO THEFT	22	32	32	20
UNAUTHORIZED USE OF A MOTOR VEHICLE	122	131	101	106
DRUGS				
FELONY	309	232	183	159
MA/MB	1,698	1,565	1,755	1,577
DWI - MA/MB	4	5	11	4
OTHER				
FELONY	421	414	357	353
MA/MB	2,615	2,026	1,738	1,651
SUB-TOTAL	9,845	8,555	7,988	7,496
ASSAULT - MC	328	261	200	135
THEFT - MC	79	66	34	45
DRUGS - MC	19	11	16	18
OTHER - MC	171	526	389	171
DISORDERLY CONDUCT	601	410	344	295
CITY ORDINANCE VIOLATIONS	532	446	246	281
VIOLATIONS OF PROBATION	1,247	1,010	1,185	1,118
SUB-TOTAL	2,977	2,730	2,414	2,063
RUNAWAYS - CHINS *	937	732	228	236
OTHER CHINS *	133	125	61	85
TYC RUNAWAYS	55	39	22	16
ADMINISTRATIVE ACTIONS **	4,031	3,694	3,689	3,897
SUB-TOTAL	5,156	4,590	4,000	4,234
TOTAL	17,978	15,875	14,402	13,793

<sup>\*</sup> Children in need of supervision. (status offenses)

<sup>\*\*</sup> Administrative Actions may include events such as: motion to modify, hold as material witness, request for change in custody, motion for release and transfer. Actions or events not limited to these categories.

### Offense Data 2013

OFFENSE PER ADMISSION	TO DETENT	TION 201	0 - 2013	
OFFENSE	2010	2011	2012	2013
MURDER	16	7	7	4
ARSON	16	25	21	22
ASSAULT				
FELONY	296	276	257	277
MISD A/B	585	661	560	558
MISD C	1	2	2	0
SEXUAL ASSAULT	120	110	114	121
ROBBERY	253	198	184	311
BURGLARY	250	262	209	234
THEFT				
FELONY	25	40	28	66
MISD A/B	404	409	322	324
MISD C	1	2	0	0
AUTO THEFT	12	14	23	9
UNAUTHORIZED USE OF A MOTOR VEHICLE	65	64	59	68
DRUGS				
FELONY	98	75	62	50
MISD A/B	334	386	341	348
MISD C	0	0	0	0
INHALANTS	0	0	0	0
ALCOHOL MISD A/B	1	3	5	1
ALCOHOL MISD C	0	0	0	0
OTHER				
FELONY	153	169	139	136
MISD A/B	783	826	653	708
MISD C	0	7	2	0
DISORDERLY CONDUCT	5	10	6	4
CITY ORDINANCE	4	3	0	0
VIOLATION OF PROBATION	550	395	519	651
RUNAWAY* (CHINS)	81	69	74	60
OTHER* (CHINS) OFFENSES	1	2	0	0
TYC RUNAWAYS	84	72	18	15
ADMINISTRATIVE ACTIONS**	246	241	219	244
TOTAL	4,384	4,328	3,824	4,211

<sup>\*</sup> Children in need of supervision. (status offenses)

### Cups 9 - Special Needs Diversionary Program (SNDP)

The Special Needs Diversionary Program (SNDP) was implemented in Harris County in September of 2001 with four (4) teams that consist of a Juvenile Probation Officer (JPO) and Licensed Professional Counselor (LPC). The SNDP is a grant funded program designed to increase the availability of effective services to juvenile offenders with mental health needs. The goal of SNDP is to reduce delinquency, increase offender accountability and rehabilitate juvenile offenders through a comprehensive, coordinated communitybased juvenile probation system. Texas Juvenile Justice Department (TJJD) works in coordination with Texas Correctional Office of Offenders with Medical or Mental Impairments (TCOOMMI), and in cooperation with mental health and mental retardation agencies to implement programs that provide services to youth under the jurisdiction of local juvenile probation departments.



Services offered to the families include intensive case management, skills training and education, psychiatric services/ medication monitoring, collaborative case plans/treatment plans, early intervention, and linkage to community based programs. Each team maintains a monthly average case load of fourteen (14) youth. Harris County continues to exceed in programmatic requirements of SNDP, by maintaining an overall program performance in the Exceptional Performance category.

<sup>\*\*</sup> Administrative Actions may include events such as: motion to modify, hold as material witness, request for change in custody, motion for release and transfer. Actions or events not limited to these categories.

## Admissions to Detention Data 2013

	ADMISSIONS TO DETENTION BY MONTH AND GENDER*													
	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	TOTAL	%
FEMALE	60	57	69	62	74	52	59	66	60	72	68	52	751	17.8%
MALE	310	230	277	271	368	293	301	269	260	339	279	263	3460	82.2%
TOTAL	370	287	346	333	442	345	360	335	320	411	347	315	4,211	100.0%

	ADMISSIONS TO DETENTION BY MONTH AND AGE*													
AGE	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	TOTAL	%
10	0	0	1	1	1	0	0	2	0	1	2	1	9	0.2%
11	4	2	5	2	3	5	3	1	3	1	2	4	35	0.8%
12	15	8	9	4	16	11	5	9	2	14	12	9	114	2.7%
13	34	29	28	31	50	37	28	26	25	28	33	24	373	8.9%
14	60	51	60	63	89	59	61	56	70	80	62	54	765	18.2%
15	100	83	95	93	138	105	109	112	95	143	124	99	1,296	30.8%
16+	157	114	148	139	145	128	154	129	125	144	112	124	1,619	38.4%
TOTAL	370	287	346	333	442	345	360	335	320	411	347	315	4,211	100.0%

			ADMIS	SSIONS	O DETE	NTION B	Y MONT	H, ETHN	IICITY AN	ND GEND	ER			
	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	TOTAL	%
AFRICAN AMERICAN														
FEMALE	25	31	40	26	43	25	25	28	23	36	40	24	366	8.7%
MALE	156	127	128	125	189	167	148	142	140	195	137	147	1,801	42.8%
LATINO														
FEMALE	16	9	20	23	18	15	17	24	23	20	18	10	213	5.1%
MALE	112	74	111	100	141	85	119	97	84	113	101	86	1,223	29.0%
CAUCASIAN														
FEMALE	19	16	9	13	13	12	16	13	14	16	10	17	168	4.0%
MALE	41	25	34	45	36	40	32	28	36	31	41	30	419	10.0%
OTHER														
FEMALE	0	1	0	0	0	0	1	1	0	0	0	1	4	0.1%
MALE	1	4	4	1	2	1	2	2	0	0	0	0	17	0.4%
TOTAL	370	287	346	333	442	345	360	335	320	411	347	315	4,211	100.0%**
AFRICAN AMERICAN	181	158	168	151	232	192	173	170	163	231	177	171	2,167	51.5%
LATINO	128	83	131	123	159	100	136	121	107	133	119	96	1,436	34.1%
CAUCASIAN	60	41	43	58	49	52	48	41	50	47	51	47	587	13.9%
OTHER	1	5	4	1	2	1	3	3	0	0	0	1	21	0.5%
TOTAL	370	287	346	333	442	345	360	335	320	411	347	315	4,211	100.0%

<sup>\*</sup> Youth may be counted multiple times if a youth had multiple admissions within the noted time period. Statistics do not include youth diverted from detention.

<sup>\*\*</sup> Due to rounding, the total percentage does not add up to 100%.

### Supervision Data 2013

COURT ACTIVITY*								
COURT DECISIONS	YOUTH Represented*							
CERTIFICATION	37							
CERTIFICATION DENIED	20							
CPS INVOLVEMENT	74							
DEFERRED ADJUDICATION	1,638							
DISMISSED / NON-SUIT	2,403							
EARLY TERMINATION OF PROBATION	226							
NOT FOUND CHINS OR DELINQUENT	14							
PASSED	397							
PASSED/WRIT	383							
PROBATION**	2,304							
PROBATION/RESTITUTION * *	455							
PROBATION/DETERMINATE SENTENCING***	29							
TJJD/DETERMINATE SENTENCING***	25							
TJJD	101							
BOUND OVER TO TDC	10							
OTHER	1,410							
TOTAL	9,526							

- \* Youth may be counted multiple times if received multiple decisions
- \*\* Includes changes of custody
- \*\*\* Approx. numbers use declared determinate sentencing as court result

### **DEFERRED PROSECUTION PROGRAM**

The Deferred Prosecution Program allows the probation department to provide supervision for first offenders charged with a select category of non-violent offenses. This is an initiative to divert these youth from the formal juvenile justice system while still providing needed services. Upon successful completion of the program, the Harris County District Attorney's office does not file a petition on the case.

#### In 2013:

- 1007 youth were referred to the 90-day Deferred Prosecution Program (DP90).
- 616 youth were placed on 180-day Deferred Prosecution (DP180).



Senator Cornyn held a roundtable discussion on Human Trafficking with HCJPD Officials, Judge Michael Schneider of the 315th District Court, and the GIRLS Court staff.

YOUTH UNDER SUPERVISION, 2010 - 2013													
	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	ОСТ	NOV	DEC	MTHLY AVG
2010													
PROBATION	2,488	2,729	2,609	2,595	2,424	2,399	2,581	2,467	2,527	2,444	2,391	2,430	2,507
DEFERRED ADJ	589	603	655	781	783	905	977	1053	967	913	930	802	830
DEFERRED PROS (180)	258	273	293	281	269	264	249	225	191	187	199	209	242
DEFERRED PROS (90)	505	531	540	539	486	457	413	361	334	319	373	402	438
2011													
PROBATION	2,386	2,342	2,333	2,369	2,375	2,359	2,279	2,377	2,335	2,327	2,283	2,285	2,338
DEFERRED ADJ	768	791	889	942	1013	1055	1070	977	885	894	825	739	904
DEFERRED PROS (180)	260	224	241	265	264	277	259	231	226	216	218	219	242
DEFERRED PROS (90)	479	365	342	305	295	305	271	250	226	231	285	301	305
2012													
PROBATION	2,219	2,159	2,185	1,999	2,145	2,084	2,151	2,204	2,108	2,163	2,151	2,146	2,143
DEFERRED ADJ	725	807	861	839	938	993	1064	1045	985	944	901	810	909
DEFERRED PROS (180)	232	223	249	227	281	306	309	281	261	256	256	244	260
DEFERRED PROS (90)	338	349	421	320	375	294	309	298	248	262	270	288	314
2013													
PROBATION	2,154	2,115	2,106	2,088	2,051	2,031	2,030	1,989	1,990	1,974	1,951	1,935	2,035
DEFERRED ADJ	770	743	725	751	766	776	824	852	879	863	842	820	801
DEFERRED PROS (180)	267	300	345	349	355	355	350	329	285	265	238	224	305
DEFERRED PROS (90)	319	311	338	311	316	335	319	260	205	200	209	252	281

### Mentoring Programs (Houston: reVision, Tools 4 Life, Crossroads, Change Happens, BBBS)

In 2013 many community partners worked hard to provide youth with mentors. Agencies like Houston: reVision, Crossroads, Change Happens!, and Big Brothers Big Sisters together provided hundreds of mentors. In addition to individual mentoring services, community agencies also provided group mentoring activities.



Artwork created in Children's Prison Arts Project workshops.

### Houston: reVision

For the second year in a row, Houston: reVision partnered with HCJPD by providing direct alternatives to help at-risk, system-affected youth change their lives. In 2013, Houston: reVision increased the number of youth on probation served from 24 to 85. With a volunteer pool of more than 150 individuals, the organization trained mentors from St. Martin's Episcopal Church, St. Luke's United Methodist Church, and a growing number of new partner congregations; pairing them with youth in detention and on probation.

Outreach workers from the organization cooperated with Harris County Juvenile Probation to help kids develop positive life skills and prepare for promising futures. Houston: reVision operated a weekly Monday night probation event at Gethsemane United Methodist Church, where youth met with their probation officers, volunteer mentors held support groups and parents undertook training classes.

In 2013, Houston: reVision accompanied 19 youth to a successful exit from probation.

### Intake Court Services Division

#### HARRIS COUNTY'S DEFINITION OF DENTENTION:

Detention is the temporary and safe custody of juveniles. Generally, secure detention should be utilized for youth who by nature of their offense(s) or conduct are found to be a danger to self/others, or are believed to be a flight risk. Less restrictive alternatives to secure detention are preferred.

### TRIAD PREVENTION PROGRAM

The Youth Services Center (YSC) serves as a 24-hour intake center for youth, ages 10 to 17, who are referred for status offenses such as runaway, truancy and curfew or Class C Misdemeanors and those who are in need of crisis intervention. The Harris County Juvenile Probation Department (HCJPD), Harris County Protective Services for Children and Adults (HCPS) and the Mental Health and Mental Retardation Authority (MHMRA) are partners in the TRIAD Prevention Program. Services include program referrals, follow up and emergency shelter.

#### In 2013, the YSC:

- assisted 1077 troubled youth.
- staff received 95 non-custody status offense and Class C Misdemeanor referrals.

During 2013, the TRIAD Prevention Program offered the following programs: the Justice of the Peace Court Family Service Case Manager Program, the Alliance for Children and Families, the Powerful, Inspirational, Noble and Kind (PINK) Program, the Voices, Intense, Bold, Effective (VIBE) Drama Therapy Program, the Michael Alexander Sewing & Style (MASS) School, Community Youth Development, Truancy Learning Camp, the Talented Teens Enrichment Program and the Title V Stay-in-School Program. In 2012, the TRIAD Prevention Program doubled the staff in the Parenting with Love and Limits (PLL) program; there are now four certified PLL facilitators. PLL is an eight week group and family therapy intervention that attempts to establish structure within a family, while at the same time re-establishing a nurturing relationship between parents and juveniles. In 2013 the program had a graduation rate of 98%, which is one of the highest in the nation.

### **INTAKE SCREENING**

Harris County law enforcement officers may take a juvenile to either the YSC or the Juvenile Detention Center (JDC), both 24-hour intake units of the Juvenile Probation Department. Harris County policing agencies screen by telephone every youth charged with a Class B Misdemeanor or above. Intake screening officers utilize a detention Risk Assessment Instrument (RAI) to determine whether or not a youth will be brought into custody after charges are filed and whether or not to detain or release referred youth. When a youth demonstrates that his conduct presents a threat to the community or if he has demonstrated that he is not likely to return for a court appearance, the youth will be detained for a probable cause detention hearing conducted by an associate judge. In 2013:

- 4,211 youth were referred to the Juvenile Detention Center (JDC).
- 407 or 9.67% of all youth received at the JDC were diverted, leaving 3.804 admissions.

Through a collaborative effort with Harris County Protective Services for Children and Adults, the Kinder Emergency Shelter was opened to pre-adjudicated youth in 2009. The shelter provides a community-based residential alternative to secure detention for youth whose significant family conflicts prevent an immediate return home. Wraparound services for youth and families are available through TRIAD. In 2013, 29 youth and their parent/guardians received services at the Kinder Emergency Shelter.

### Intake Court Services Division

#### **JUVENILE TRACKER PROGRAM**

The Juvenile Tracker Program was developed as an alternative to detention. HCJPD contracts with the Harris County Advocate Program (H-CAP) to provide intensive supervision to youth pending a court hearing. Initial court dates for youth in the Tracker program are expedited and occur within thirty days of release. A youth is termed successful if they do not reoffend while on the Tracker Program and appear for their initial court hearing. Approximately 331 youth were released under Tracker supervision in 2013 and 83.7% were deemed successful.

#### **PRE-ADJUDICATION TEAM**

The Pre-Adjudication Team (PAT) is another alternative to detention that provides intensive supervision to juvenile offenders who can be released from detention to await their court dates. This team ensures that the Detention Center has beds available for serious offenders who must be detained.

#### **During 2013:**

 442 cases were referred to the PAT program with considerable savings in bed space and financial costs associated with care in the Juvenile Detention Center. In 2013, a GPS monitoring component was added to the program.

#### **PLACEMENT UNIT**

The Placement Unit maintains contracts with licensed residential facilities throughout the state of Texas. When a juvenile must be removed from the home, the pre-court staffing committee considers all available alternatives. Placement options are included in the court report for the judge's consideration. Support staff from this unit reviews all cases for possible federal reimbursement from Title IV-E funds and specially trained probation officers supervise, monitor and document the progress of Title IV-E eligible youth who are in placement settings.

In 2013, placement expenditures totaled \$3,876,285.41. A total of \$617,369.88 was received in IV-E reimbursement monies from the federal government for youth in private placement.

#### **COURT SERVICES**

Once the District Attorney's office has filed a petition, court services staff prepares a comprehensive profile of the juvenile in his/her case. A detailed report may be used with other information to aid the judge in determining a suitable disposition. Juveniles found to have engaged in delinquent conduct may be allowed to live at home under stringent rules of probation, placed in a residential facility or county institution, or committed to the Texas Juvenile Justice Department (TJJD).

#### **JUVENILE CONSEQUENCES**

The Juvenile Consequences Program began in 2009. Youth who are alleged to have committed first time non-violent offenses are required to attend this session as a condition of the Deferred Prosecution Program. Youth who attend the program and successfully complete 90 to 180 days of supervision will not have formal petitions filed. The youth and parents who attend hear from representatives of the Juvenile Probation Department, the Houston Police Department, and representatives from both the defense bar and the Office of the District Attorney. Additionally, the audience hears from young adults who were formerly under juvenile probation supervision and are now successful. Every month approximately 150 families attend the workshop.

### **JUVENILE LAW 101 ORIENTATION**

The Juvenile Probation Department began the Juvenile Law 101 Orientation program in July of 2011. The program is targeted at the youth and families of first time offenders who are scheduled to appear before one of the Harris County Juvenile Courts. The families are given information to help better prepare them for the first court appearance. The goal of the program is to offer families the opportunity to ask questions to help them better navigate the Harris County Juvenile Justice System. Speakers for the orientation include a defense attorney, an assistant district attorney, and representatives from HCJPD's Field Services Division and Intake Court Services Division.

### History of Gang Unit

In 1998, the department assigned gang officers at each of its 8 field units. In May of 2000, it was decided that a separate gang unit was needed to cover the entire county. The Gang Unit began with 2 officers under the supervision of the Administrator of the CUPS 7 Aftercare Unit. Today, the unit has 13 Juvenile Gang Supervision Officers and a supervisor. Gang Officers conduct gang assessments, attend specialized gang training and work collaboratively with the Mayor's Anti-

Gang Office and HCJPD's Gang Community Resource Officer. Officers of the unit also work closely with the 313th District Court's GANG Court.



Artist Ben De Soto and HCJPD Gang Officer, Robert Mottu, as featured in Arts+Culture Magazine-the article highlighted the "Whole Mind" Program Mr. De Soto carries out with HCJPD gang caseload youth.

### **Specialized Court Programs**



### 314th District Court **MENTAL HEALTH COURT**

This year the Mental Health Court celebrates its five year anniversary. Judge John Phillips established the Juvenile Mental Health Court in 2009 to address the significant number of youth who present to the Juvenile Justice System with Judge John F. Phillips mental health issues. This juvenile specialty court, the first of its kind in Harris County, seeks

to effectively address the underlying clinical component of delinquent behavior in mentally ill juvenile offenders, while emphasizing public safety and personal accountability. Additionally, by fostering the use of community based treatment alternatives, the court hopes to play an integral role in the development of community mental health resources.

In Harris County, 60% of juvenile offenders in detention have some form of mental illness. Mentally ill juvenile offenders are often adjudicated and placed in facilities that are ill equipped to address their underlying clinical issues. The ideal intervention for many juvenile offenders with mental illness is to be engaged in intensive, communitybased programs that focus on the entire family. The Mental Health Court offers this diversionary route for youth willing to participate in an intense and structured program for a minimum of six months. While in the community, the youth participates in a number of wrap around services such as psychiatric treatment, individual and family therapy, educational assistance, mentoring programs, extracurricular activities, and weekly probation officer visits. In addition, the youth and his her family attend court monthly for a private review hearing with Judge Phillips to address areas of success and barriers to the youth's treatment goals.

This specialized and individualized treatment approach has played a significant role in the success of de-criminalizing mentally ill juveniles, reducing recidivism, and improving the overall functioning of youth and their families. Parents and youth who have struggled to access mental health assistance and have experienced little progress in treatment, find involvement in the Mental Health Court to be a rewarding experience.

One parent noted that her 12 year-old son had significant problems regulating his moods. He assaulted school staff and had to be restrained almost daily. Additionally, the behavioral problems in the home had increased to the point that she was considering placing her son outside of the home. While participating in the Mental Health Court the youth received consistent psychiatric and psychological treatment. In addition, the parent was taught strategies on how to work with her son in the home, and Mental Health Court staff accompanied the parent to school meetings to establish an effective behavior plan for school.

The youth participated in the Mental Health Court for 11 months and at the completion was no longer being restrained and was about to transition back into a regular school setting. Moreover, the youth had drastically improved his behavior in the home to the point that the parent was no longer considering out of home placement. The parent noted, one year after the youth completed the mental health court, that "He is doing EXCELLENT!!! His grades are A-B and his behavior at school is excellent. His behavior at home is great as well, nothing like before. He is not the child that you first got to know; he is completely different. Even though the circumstances in which he began the program were awful they helped us both so much. Thank you all for all your help."



Judge Glenn Devlin

### 313th District Court **GANG COURT - GANG RECIDIVISM INTERVENTION PROGRAM (GRIP)**

Judge Glenn Devlin's vision of a Gang Court was first realized in late 2011. This was only the second court of its kind in the nation and he and Associate Judge Stephen Newhouse. along with probation administration and faith based community partners, began their

endeavor by visiting the only other Gang Court in the country in Yakima, Washington. Though the gang issues they saw there paled in comparison to the issues in Harris County, the visit was useful and led them to look further at other gang intervention strategies. A visit to Los Angeles to tour Homeboy Industries and to meet Father Greg Boyle, the Jesuit priest who began this effort in 1992, energized and brought focus to the creation of the Gang Recidivism Intervention Program (GRIP) now in operation out of the 313th District Court of Harris County.

The GRIP program is a unique collaboration between the Court, it's two judges, the office of the assistant district attorney, two members of the defense bar, a gang resource specialist, a gang court clinician, an educational specialist, a parent partner, a faith based initiative named Houston: revision, the Mayor's Anti-Gang Task Force and the specialized gang supervision unit of the Harris County Juvenile Probation Department. The goal of the GRIP program is to reduce recidivism of youth by holding gang involved youth accountable, while redirecting them towards healthier alternatives to gang activity.

Youth who are enmeshed in gang life often present a host of confounding problems, some related to their gang involvement, others related to drug and/or alcohol issues, mental health issues as well as generational and familial ties to gangs and gang life. Success is hard won and always challenging. Youth referred to the Gang Court undergo a Gang Needs Assessment and Risk Needs assessment developed by members of the Gang Court team and their specialized probation officers develop specific case plans designed to address needs in a variety of domains. A recently added component to the Gang Court is an aftercare program.

Since its beginning in November 2011, 100 youths have been brought forth for screening as Gang Court candidates. Forty-four of these youths have been accepted to the Gang Court, meeting at least once monthly to address progress and obstacles to success. Eleven youths have been deemed successful and have utilized the services offered by the Gang Court to drastically reduce or sever all ties to their gangs. Ten youths and their families are presently involved with the GRIP program.

### **Specialized Court Programs**



Judge Michael Schneider

# 315th District Court DRUG COURT - SOBRIETY OVER ADDICTION AND RELAPSE (SOAR)

The Harris County SOAR Court, presided over by Judge Michael Schneider, was created to effectively address and treat substance abuse and dependence problems among juvenile offenders. Seventy percent of the youth admitted to the juvenile detention center abuse drugs, and at least 16% meet clinical criteria

for substance dependence. Often these youth fail to get adequate substance abuse treatment in either their community or within institutional placements. Judge Schneider created this program to provide a more comprehensive and individualized approach to addressing the needs of these juvenile offenders.

The program utilizes outpatient and inpatient intervention services to assist youth in learning ways to manage challenges without drugs or alcohol, and how to apply new recovery skills to real life settings. The intensive supervision and treatment requirements of the Drug Court emphasize personal accountability of the offender and their family, while ensuring community safety. The core components of the court include judicial oversight, intensive supervision and monitoring, comprehensive substance abuse treatment, frequent drug testing, regular review hearings, a multidisciplinary team approach, and wraparound services.

The Drug Court encourages youth to believe in themselves and work hard to address the emotional, environmental, physical, and social triggers that influence the youth to use drugs and alcohol. Additionally, the program works to assist the youth's guardians in understanding the substance abuse cycle and develop strategies for working collaboratively with the Drug Court team and their child to combat the use of drugs.

Seventy-one percent of the youth who start the drug court program successfully complete it. Both youth and parents expressed gratitude for a program that addressed their needs in a personal and individualized manner.

A parent, whose child participated in the Drug Court, remarked that she likes the program because it helps participants establish boundaries and makes them more accountable. In particular the parent liked the Drug Court's open format that allowed parents and youth to have access to the judge. She was very pleased with the substance abuse services provided to her son. Similarly, a youth noted that the Drug Court helped him cope with his personal problems without the use of drugs. He expressed that "the program helped me develop a better relationship with my mom. We don't argue like we used to and my mom forgave me for my past mess ups." The youth stated that he now values things that he didn't in the past.

Judge Schneider expressed "I've seen firsthand the healing power of specialty courts, especially the Drug Court. Often as a judge you are the person with the least amount of specialized knowledge about the issues in a case—and yet you have to make the most important decisions. Drug Court is so powerful because of the information and expertise shared and the fact that all stakeholders are there to empower families and help keep them sober."



Judge Angela Ellis

# 315th District Court GIRLS COURT - GROWING INDEPENDENCE RESTORING LIVES

The GIRLS Court was created in 2011 by the presiding Judge of the 315th District Court, Michael Schneider, and the Associate Judge, Angela Ellis. The Harris County GIRLS Court utilizes a comprehensive strength based approach to work with girls who are actively

engaged in prostitution and victims of human trafficking. Houston has been identified as a hub of human trafficking, with hundreds of domestic minors being trafficked each year. Judge Schneider and Judge Ellis wanted to create a specialized program that addressed the unique needs of this growing population. Ultimately the GIRLS Court provides successful graduates with the opportunity to seal their juvenile records and develop the skills necessary to change the trajectory of their lives.

The GIRLS court employs a clinically driven multi-disciplinary team to effectively address the underlying trauma associated with the participants' trafficking experience and prior abuse history. The path to recovery can be long and arduous for many of the girls. The GIRLS Court program works to assist in that process by providing and coordinating services to meet the youth's individual needs. These services include psychiatric and psychological treatment, educational assistance, drug rehabilitation, casework services, youth advocacy, job opportunities, weekly probation officer visits, and monthly review hearings.

One of the most powerful aspects of the court is the support that these youth receive from the all-woman GIRLS Court team. The professionals participating in the program include Judge Ellis, District Attorney representative, probation officers, defense attorneys, guardian ad litems, psychologists, parent partner, treatment providers, Child Protective Services liaison, YMCA International caseworker, Kinder Emergency Shelter representative, and a prosecutor from the District Attorney's Specialized Human Trafficking Unit. Each person plays a role in helping the youth advance in their treatment and make steps towards a safer and healthier life.

The GIRLS court program has had 30 participants since its inception and 15 have had an opportunity to complete the program. Eighty percent of the girls successfully completed the program.

A graduate of the program expressed, "I found myself being a regular girl. I learned what normal is now. I thought the hectic stuff was normal but it wasn't. I found myself again." A youth in the program related that before becoming involved in the GIRL's Court her goal was "to do anything for money." She reported that now her goals are to be "a daughter, a sister, and a friend. I want to go to college. I want to start my adult life."

Judge Ellis remarked "the young women in our program come to us as offenders and victims. Our goal is for them to transition into adulthood secure in the knowledge that they are survivors and that the team will continue to work with them and advocate for them until they are ready to advocate for themselves. I am awed by their resilience and their strength. I am honored to be part of this work."

### **Behavioral Services Division**

#### BEHAVIORAL HEALTH SERVICES

#### **MEDICAL**

Medical services are provided by the University of Texas physicians and residents who plan on specializing in child/adolescent care. Direct patient care is provided by Registered Nurses, Licensed Vocational Nurses, and certified Paramedics. Patient care services include acute management of illness or injury, ongoing care for chronic or recurrent complaints/issues, and general health maintenance and education. The medical department follows best practice standards of care and national guidelines established by the CDC. In 2013, the medical team immunized 1,095 youth and provided treatment to 9,359 youth. The University of Houston Optometry mobile unit conducted eye exams on 173 youth. Dental services were provided to 2168 youth.

Harris County Juvenile Probation has partnered with CARDEA for the implementation of Be Proud Be Responsible. It is a 6 hour evidenced based curriculum intended to delay the initiation of sex among sexually inexperienced youth, to reduce unprotected sex among sexually active inner-city youth, and to help young people make proud and responsible decisions about their sexual behaviors. The program further emphasizes a sense of community, accountability, and pride, while informing youth of the dangers of HIV/AIDS. HCJPD provided 194 detained youth with the Be Proud Be Responsible curriculum.

### STI (Sexually Transmitted Infection) SCREENING

Harris County Juvenile Probation Department recognizes the need for sexually transmitted infection screenings for the high risk juvenile population. HCJPD performed 3499 tests for Gonorrhea and Chlamydia; 1642 tests for Syphilis and 1642 HIV tests.

#### **FORENSIC UNIT**

The Forensic Unit performs psychological and psychiatric assessments pre- and post-adjudication to determine the mental health needs of youth and to answer specific questions pertaining to competency and lack of responsibility. In 2013, the Forensic Unit conducted 1,520 screenings, 666 full assessments, and 266 psychiatric assessments. The screening allows the department to make data driven decisions regarding programming throughout the agency. The Forensic Unit has had a pre-doctoral internship program since 2006. In 2012, the unit was awarded a Hogg Foundation Grant to pursue American Psychological Association (APA) accreditation for the internship program.

## HARRIS COUNTY PSYCHIATRIC CENTER SUB-ACUTE UNIT (HCPC)

Juvenile Offenders who show signs of severe and persistent psychiatric symptoms are admitted to a Sub-Acute hospitalization program at the Harris County Psychiatric Hospital. This is a sixteen bed unit for both males and females designed to provide a more therapeutic alternative to detention. This program is based on a behavioral management system and there is no set length of stay. In 2013, the Harris County Psychiatric Center served 121 youth.

### **PSYCHIATRIC STABILIZATION UNIT (PSU)**

PSU is a 12-bed unit located at the Burnett-Bayland Rehabilitation Center for post-adjudicated youth who show signs of severe mental illness or have demonstrated poor adjustment to other county institutions. The program provides short-term psychiatric stabilization including: psychiatric assessments, medication monitoring, individual, group, and family therapy, skills training and behavior modification. In 2013, PSU served 100 juveniles.

### **MULTI-SYSTEMIC THERAPY (MST)**

Multi-Systemic Therapy is an evidence based treatment that addresses behavioral and mental health issues through intensive family and community based intervention. In 2012, two new therapists were added to the program, expanding the number of clinicians to four on each of the two teams. The MST program served 83 families in 2013.

#### MENTAL HEALTH RESOURCE COORDINATION

In 2013, a Mental Health Resource Coordinator was assigned to detention hearings in order to ensure identification of mentally ill youth and to provide linkage to appropriate services including: Mental Health Court, Multi-Systemic Therapy, community mental health services, forensic assessments, and medical services. This clinician is available to meet with parents and attorneys to ensure that the youth's special needs are communicated to the court.

Psychiatric and counseling services throughout the residential facilities are provided, in collaboration with MHMRA, and include assessment, medication management, crisis intervention, counseling, and skills training.

### **PSYCHOLOGICAL AND SOCIAL SERVICES UNIT**

The psychological and social services team consists of six master level clinicians that provide counseling and crisis intervention for youth while they are residing in the Juvenile Detention Center. In 2013, the department performed 2,075 assessments and conducted 8,019 counseling sessions.

### Residential Services Division

#### **RESIDENTIAL FACILITIES**

The Harris County Juvenile Probation Department recognizes that there is no single cause of delinquent behavior. Our staff realizes there are only two options for the youth we serve: Success or Failure. It is imperative that we guide our youth in a positive direction and equip them with all the necessary tools and resources for a greater chance at success.

#### Key program components include:

- A comprehensive assessment and an individualized treatment approach that addresses behavioral and mental health needs.
- An immediate delivery of comprehensive services based on the identified needs of the youth and family.
- Academic programs that provide a wide variety of opportunities including special education, GED testing, and vocational training.
- Collaborative efforts between facility staff and the youth's family to increase the chances of the youth's successful reintegration to the community.
- Wrap around services that are introduced during a youth's stay and continue after release to provide additional support to the family unit.

### **JUVENILE DETENTION CENTER (JDC)**

JDC is a secure pre-adjudication facility located in the Juvenile Justice Center in downtown Houston. JDC consists of six housing floors which can accommodate up to 250 youth. The facility consists of private sleeping rooms, multiple occupancy units, multi-purpose activity rooms, a gymnasium, visitation rooms, and counseling areas. In 2013, 4,211 youth were admitted to the Juvenile Detention Center. An additional 407 youth were referred to the facility, but were diverted to other community resources and programs which best suited their needs. While JDC houses youth awaiting Court, many of our screenings and assessments begin at this level to identify issues at an early stage.

### THE DETENTION RESIDENTIAL ASSESSMENT UNIT (DRU)

DRU is a male housing unit that houses up to 39 residents and provides comprehensive assessments to adjudicated youth. All youth assigned to the DRU, which is located in the Juvenile Justice Center, are awaiting transfer to other Harris County Juvenile Probation Department post-adjudicated facilities or private residential treatment programs. The assessments, which include mental health, educational and substance abuse evaluations are designed to identify the rehabilitative needs of youth, and determine the most beneficial placement and services to increase the chances of success for the youth. In 2013, 812 youth were assessed in the DRU.

JUVENILE JUSTICE CENTER
 1200 Congress, Houston, Texas 77002

#### **BURNETT-BAYLAND REHABILITATION CENTER (BBRC)**

BBRC is a post-adjudication secure residential facility with the capacity to accommodate 144 males, ages 10-17. Since opening in 1998, BBRC continues to offer restorative, specialized treatment components to Harris County youth. Treatment Programs include Sex Offender Treatment, Psychiatric Stabilization, and Substance Abuse Treatment. The 30-day Impact Program is a brief intervention that emphasizes structure and early reintegration with the family and community. In 2013, there were 437 youth who received treatment and services at BBRC.

• BURNETT-BAYLAND REHABILITATION CENTER 6500A Chimney Rock, Houston, Texas 77081

### HARRIS COUNTY YOUTH VILLAGE (HCYV)

HCYV is a non-secure residential facility, located in the Clear Lake area, with the capacity to accommodate up to 170 males and females, ages 11-17. In 2013, HCYV housed 212 youth. HCYV provides a variety of restoration programs for the youth housed at the facility. On the education front, the GED and vocational training track allows 16 and 17 year old youth the opportunity to receive their GED certificate and attend vocational training at San Jacinto College. This year a welding program was introduced to the curriculum, with the first class receiving their certificate in December of 2013. In all, 97 students were enrolled in the GED/VEP. *Congratulations to all our 2013 graduates!* 

 HARRIS COUNTY YOUTH VILLAGE 210 JW Mills, Seabrook, Texas 77586



All 3 HCJPD secure facilities received Outstanding Audit Scores from the Texas Juvenile Justice Department (TJJD), with the Harris County Leadership Academy scoring a Perfect 100%!

Pictured left to right are Obi Nweke, Jennifer Hunley, Dennis Englade, Aaron Beasley and Giselle Jones.

All HCJPD post adjudicated facilities offer crisis, individual and family counseling, drug education, medical and MHMRA services. Many volunteer groups work in all our facilities with our youth to provide religious services, mentoring services and skills training. We want to acknowledge all our volunteers and service providers who are assisting our agency with shaping the lives of the young people and families we serve. Through creative and collaborative working relationships, our hope is for youth to return to their communities with a positive outlook on life and a focus on becoming productive citizens.

### Children's Prison Arts Project (CPAP)

Children's Prison Arts Project (CPAP) is a non-profit arts organization that was founded in Houston, Texas, and has been incorporated since 1994. The organizations goal is to prevent juvenile violence and delinquency by exposing detained youth to theater, creative writing, and the visual arts. CPAP provides year-round visual and theatrical arts programs to male and female juvenile offenders detained in three Harris County Juvenile Probation Department facilities. Over 24,000 youth have participated in CPAP over its 19 years in existence.



Children's Prison Arts Project (CPAP)-CPAP Staff from left to right are: Birgit "Gypsy" Walker, Jean Donatto, David Flores and Kathy Le.

Children's Prison Arts Project's mission is to expose detained youth in residential facilities to an innovative, educational, creative writing, theater and visual art forum where they can express their thoughts and visions in constructive ways, and present their art to their peers and to the community at large. The program helps youth build confidence, self-esteem, and encourages them to make positive everyday life decisions.

Children's Prison Arts Project staff currently consists of Birgit "Gypsy" Walker, who is the Founder, Artistic/Executive Director, Workshop Program Director, and Instructor. Jean Donatto is the Theater/ Creative Writing Instructor and is a multifaceted theater artist. Kathy Le is the Visual Art Instructor and an emerging artist. In 2013, CPAP was able to hire David Flores, who specializes in visual art and clay sculpture; he is an established artist in the Houston area.

### **Education Services Division**

Under the authority of the Juvenile Board, the Educational Services Division provides educational programs for expelled students, delinquent youth placed in a county-operated juvenile institution, and students on probation who want to earn their GED. The Juvenile Probation Department is solely responsible for all programs of the Juvenile Justice Alternative Education Program (JJAEP), Juvenile Justice Charter School (Excel Academy), and the Education Transition Center (ETC).

### **JUVENILE JUSTICE ALTERNATIVE EDUCATION PROGRAM (JJAEP)**

Students attending the Juvenile Justice Alternative Education Program have been expelled from one of 22 local school districts for criminal activity or serious misconduct while at school. The JJAEP is funded by the Texas Juvenile Justice Department (TJJD), local school districts. Harris County General Fund, and with state and federal grants.

### During the 2012-2013 school year:

- 448 students were served.
- the average attendance rate was 83% for the year.
- the average length of enrollment per student was 50 school days.

### **JUVENILE JUSTICE CHARTER SCHOOL (EXCEL ACADEMY)**

All juveniles placed by the courts in detention and residential facilities are provided educational services under one comprehensive academic program, Excel Academy Charter School, funded by the Texas Education Agency and state and federal grants. The Charter School provides a regular school year program as well as a summer school program to enable students to continuously improve their educational skills. The Excel Academy focuses on student progression in the core academic curriculum, TAKS/STARR remediation, vocational education and life skills.

### **EDUCATION TRANSITION CENTER (ETC)**

The Education Transition Center opened its doors in October of 2010. The ETC provides GED preparation and testing to youth released from HCJPD facilities and youth placed under field probation supervision. The ETC also provides students community service opportunities and various life skills programs. In 2013, 66 youth were enrolled and 28 GED certificates were awarded.



Harris County Youth Village residents in the Vocation Education Program began welding classes at San Jacinto College; youth graduate with welding certifications.

### Field Services Division

Most juveniles who go through the court system remain at home under field supervision. The probation period is usually one year, but the court may lengthen the duration of probation to age 19. Field supervision and rehabilitative services for youth and their families are provided by nine Field Services units located throughout Harris County. In addition, there are numerous satellite offices utilized to provide more convenient locations for families. The nine Community Unit Probation Services (CUPS) units offer regular and intensive supervision, enhanced aftercare, specialized programming and supervision.

YOUTH UNDER SPECIALIZED SUPERVISION, 2011 - 2013													
	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	ОСТ	NOV	DEC	MTHLY AVG
2011													
MENTAL HEALTH	108	106	109	99	98	100	105	109	109	100	102	103	104
SEX OFFENDER	104	102	97	96	96	93	98	100	99	98	93	92	97
AFTERCARE	265	252	249	257	255	241	241	256	265	252	235	236	250
GANG	158	152	150	144	135	131	142	143	131	121	115	114	136
PROJECT 17	1	1		2	8	7	7	7	7	9	10	10	6
FEMALE INTERVENTION	83	82	68	59	59	57	51	50	48	44	46	48	58
INTENSIVE	358	377	400	418	436	416	357	343	289	273	270	286	352
MENTAL HEALTH COURT	13	15	16	13	14	12	15	12	14	14	14	16	14
DRUG COURT	9	10	10	10	10	7	7	8	11	10	11	9	9
GANG COURT										5	5	9	6
GIRLS COURT							1	3	4	4	6	7	4
2012													
MENTAL HEALTH	100	106	108	103	103	104	110	116	108	106	110	112	107
SEX OFFENDER	90	91	93	88	93	94	91	93	96	95	96	92	93
AFTERCARE	246	253	241	226	219	231	234	237	233	230	227	235	234
GANG	114	113	120	127	134	126	137	135	139	140	137	143	130
PROJECT 17	9	8	7	10	12	11	9	8	10	10	11	9	10
FEMALE INTERVENTION	47	49	56	55	58	61	65	67	58	55	54	58	57
INTENSIVE	289	311	307	329	327	303	333	343	328	325	334	336	322
MENTAL HEALTH COURT	16	17	18	14	15	13	13	12	11	9	8	8	13
DRUG COURT	8	9	11	12	11	9	9	9	8	6	7	10	9
GANG COURT	9	11	13	10	11	11	10	10	9	10	9	7	10
GIRLS COURT	9	10	10	4	10	9	9	7	7	6	6	7	8
2013													
MENTAL HEALTH	115	115	112	107	107	107	119	126	143	150	150	143	125
SEX OFFENDER	91	87	85	82	82	82	80	78	78	78	77	77	81
AFTERCARE	240	217	230	237	229	238	231	238	246	240	238	239	235
GANG	149	148	152	160	151	147	147	151	159	162	166	174	156
PROJECT 17	11	6	4										7
FEMALE INTERVENTION	65	68	65	67	68	61	55	53	58	58	58	52	61
INTENSIVE	347	343	350	361	360	374	360	338	309	303	310	310	339
MENTAL HEALTH COURT	8	9	12	17	18	17	16	15	13	16	17	16	15
DRUG COURT	10	6	5	6	7	8	7	10	9	12	11	11	9
GANG COURT	6	6	6	8	5	7	6	7	8	6	9	8	7
GIRLS COURT	7	7	8	6	11	13	16	16	15	14	12	12	11

### **DEFERRED ADJUDICATION**

The courts offer Deferred Adjudication to juveniles who are normally non-violent offenders. The program guides them through six months of supervision aimed at diverting them from further involvement in the juvenile justice system. Upon successful completion of their Deferred Adjudication contract, their cases can be dismissed. In 2013:

• an average of 801 youth were on Deferred Adjudication each month.

The youth and families under the supervision of the Field Services Division also benefit from services provided by many vendors and community agencies. Some of these service providers include: Houston: reVision, Cross in the City, Free the Captives, Change Happens, Girls Circle, Equine Therapy, Houston Area Urban League, On BELAY (Building Engagement, Leadership, and Assets for Youth), and the Tejano Center for Community Concerns.

### Service Learning Unit

The Service Learning Model has been used by the department for over ten years; it began in the Brown Schools, continued into the Juvenile Justice Alternative Education Program (JJAEP), and today is being incorporated in all Field Units. Service learning is a teaching method that combines service to the community with classroom curriculum. Service learning provides an environment for talking about learning in terms of not only what young people know, but also what they are able to do. It is more than merely community service. It is a handson approach to learning new material while fostering civic responsibility.

Service learning builds strong character in youth as they learn about the role they play in their community and encourages lifelong civic participation. Participants of service learning projects learn real-life experiences, and workplace skills, which enhances personal development. Service learning gives youth a sense of competency; they see themselves as active contributors to their community and learning experiences rather than passive recipients of adult decisions.



Pictured from left to right: Karen Gill, Brennon Samson, Harris County Sheriff Adrian Garcia, Summer Gill and LaShunda Law. Harris County Sheriff Adrian Garcia presents HCJPD staff with Global Youth Service Day proclamation.

Projects completed in 2013 included decorating hats for children with cancer, putting together school survival pamphlets for parents, and collecting items of necessity for senior citizens. In April of 2013, the Service Learning Unit participated in the 25th Anniversary of Global Youth Service Day (GYSD). CUPS 9's "Love Me Don't Judge Me" project worked in conjunction with an Intellectual and Developmental Disabilities (IDD) picnic held at George Bush Park. Harris County Sheriff, Adrian Garcia, attended the event, signed the youth's antistigma petition, spoke with the youth, and read a GYSD proclamation signed by Harris County Commissioners and Harris County Judge, Ed Emmett.

### Administrative Services Division

The Administrative Services Division consists of the Human Resources and the Technology and Systems Development (TSD) units. Personnel, Payroll, Computer Networking, Information Systems, Data Management, and Research are the six major areas of the division. These components work together to support the mission of the department by meeting the agency's staffing and information technology needs while providing direct support for all HCJPD employees. The Administrative Services Division participates in job fairs throughout the year. In June of 2013, the division partnered with other county agencies and held a very successful job fair; over 1200 individuals attended and applied for employment. At the end of 2013, HCJPD had 1,218 employees.

#### HARRIS COUNTY JUVENILE PROBATION DEPARTMENT DIVISIONS

### **Budget and Support Services Division**

The Budget and Support Services Division supports the mission of the department by providing professional services in the areas of budget, fiscal management and supportive services. Budget and fiscal management services manage the agency's general fund, revenues and expenditures. Day-to-day activities include developing and monitoring budgets, grants management, purchasing and financial report preparations. Supportive Services staff manages inventory, office supplies and equipment, provides mail courier service and operates a print shop. It also provides various other services upon request that support agency operations.

## Monetary Restitution In 2013:

- the courts ordered 802 juvenile offenders to pay \$569,420.60 to victims.
- the department collected \$269,132.18 in financial restitution.
- in all, \$253,877.63 was disbursed to victims.

In April of 2013, the department began collecting supervision fees. By December 2013, \$68,779.11 in fees were collected.



A delegation of 21 Judges from China visited with HCJPD Officials to ask about juvenile justice in Harris County.

# Training, Accreditation, and Quality Assurance (TAQA)

The TAQA Division is composed of 4 teams – Training, Accreditation (Compliance and Quality Assurance), the Behavior Support Team (BST) and the Motivational Interviewing Specialty Team. TAQA is the central division for all employee training and development. The division conducts New Employee Orientation. Officer Certification Training and provides on-going advanced training relevant to Juvenile Justice Issues and Evidence Based Practices. During 2013, the TAQA Division hosted the first Annual HCJPD Resource Fair and Evidenced Based Practices Conference. In the area of accreditation, a team of skilled Accreditation Officers conduct internal audits to ensure quality of service and compliance with state standards and agency policy and procedures. Based on audits and quality assurance reviews, relevant trainings are developed to address agency needs and enhance the delivery of our services. The division oversees training and accreditation for the departments Education Division by coordinating in-service training and conducting audits for compliance with TJJD and TEA standards. The Behavior Support Team trains agency staff on MANDT, the agency's approved behavior intervention technique, extending the training experience beyond the classroom by providing individual, on-site coaching, to our residential staff in an effort to strengthen the core values and practices of MANDT. In 2013, HCJPD began an agency wide implementation of Motivational Interviewing, a widely researched evidenced based practice model for building intrinsic motivation toward change. Motivational Interviewing Specialists deliver classroom training followed by an intensive training progression model. Overseeing the MI specialists is a member of the International Motivational Interviewing Network of Trainers (MINT). All of the TAQA areas work together to identify the training needs of the agency and provide HCJPD staff with researched based information and skills needed to service the clients and families.

### **COMMUNITY DEVELOPMENT UNIT (CDU)**

The Community Development Unit is overseen by the agency legal liaison and handles all legal, grants, contracts and residential programming. In June of 2012, together with the TAQA unit, the CDU took over processing all incoming university interns and monitors the agencies policies and procedures of the HCJPD Internship Program to ensure interns experience a professionally comprehensive educational experience.

In addition to interns, the CDU also handles all agency volunteers and volunteer services provided to youth in the 4 department residential facilities. The unit also monitors two Department of Labor programs. In 2013, the CDU team trained approximately 500 hundred interns, volunteers and mentors on department policies, procedures and programs while responding to public information act requests, applying for grants and monitoring contracts.

### 2013 Employees of the Year

## EDUCATOR OF THE YEAR



**Rosemary Holladay** 

### SUPPORT SERVICES PERSON OF THE YEAR



Lacreasha Washington

### STAFF SERVICES PERSON OF THE YEAR



Elizabeth Hernandez

### JUVENILE SUPERVISION OFFICER OF THE YEAR



**James Settles** 

## JUVENILE PROBATION OFFICER OF THE YEAR



**Wayne Hughey** 

### BOSS OF THE YEAR



**Roderick Lee** 

### HUMANITARIAN AWARD



Humanitarian Award, new in 2013, awarded to **Myrta Fariza**. Her family accepted the award on Myrta's behalf. Moving forward this will be known as the "**Myrta Fariza Humanitarian Award**."

